

# **Idea Cellular Limited**

**Investor Presentation** 

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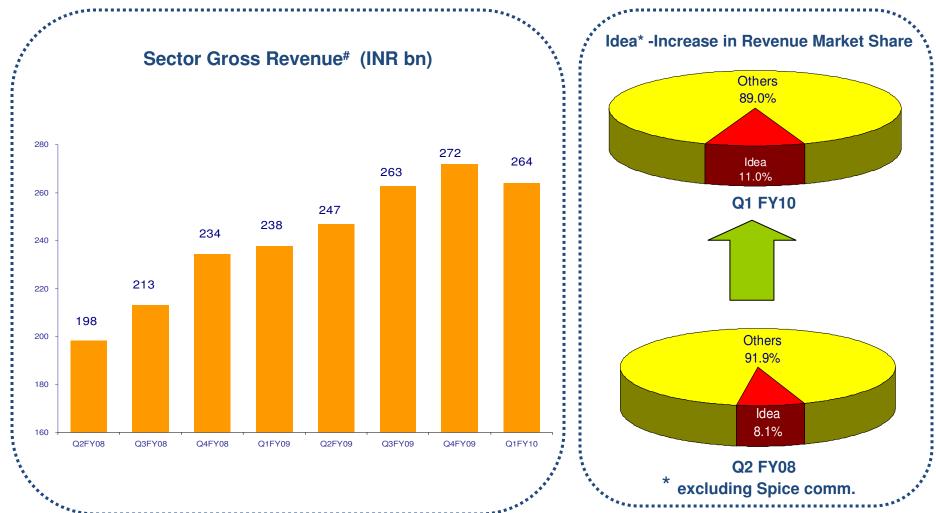
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#### **Indian Wireless Sector - Revenue Trend**

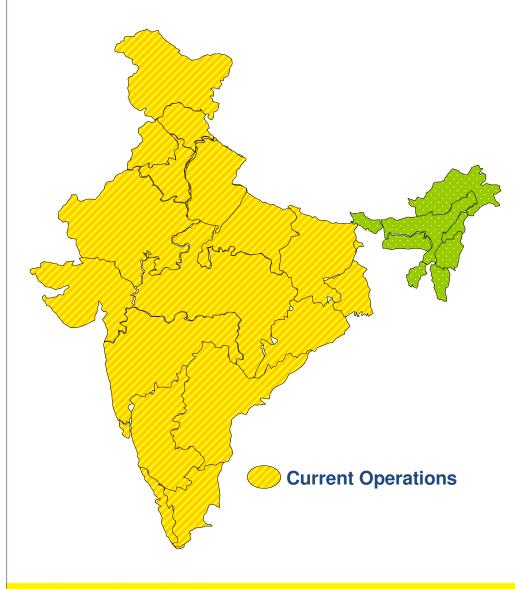




<sup>#</sup> Source: Data released by the TRAI for Jun'09 quarter; revenue for UAS and Mobile licenses only

#### **Idea - An Overview**

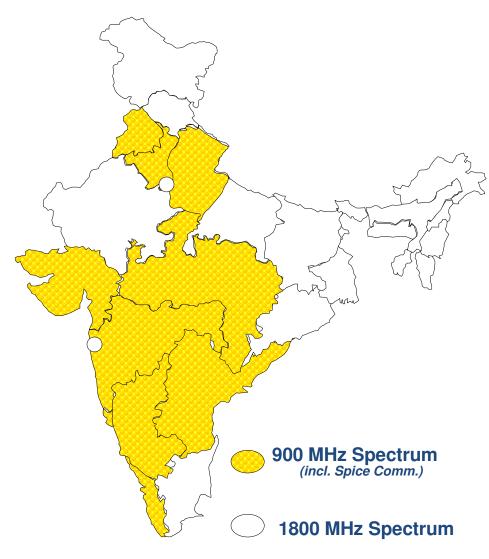




- Operates in 20 service areas (incl. Spice)
- 51.5 mn subscribers as on Sep'09
- Launched operations in J&K, West Bengal and Kolkata in Oct' 09
- Operating service areas cover ~98% of national subscriber base
- With the planned launch of North East & Assam service areas by Dec'09, Idea will be a pan-India operator.

### **Competitiveness Lever 1 = Spectrum**





- 900 MHz spectrum band provides capex/opex advantage, compared to 1800 MHz
- 900 MHz spectrum also accompanied by early mover advantage
- Idea holds 900 MHz spectrum in 9 service areas
  - ~ 49% of gross revenue base (total)
  - ~ 60% of gross revenue base (excluding metros)
- Idea's spectrum profile is very attractive across all private operators

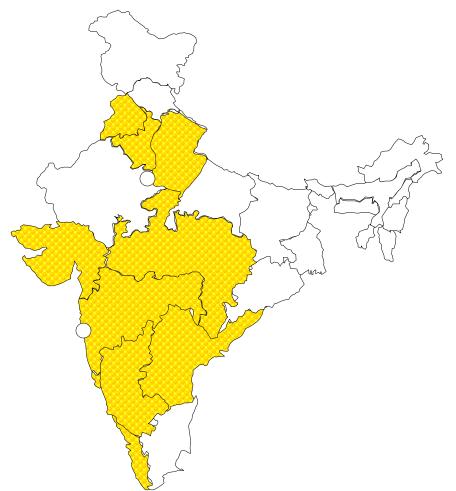
Service areas share of gross revenue (excl. metros)



<sup>\*</sup> Source: Data released by the TRAI for Jun'09 quarter; revenue for UAS and Mobile licenses only

## **Competitiveness Lever 2 = Scale**





Service Area (900 MHz)	Subscriber Mkt Share <sup>1</sup> (SMS)	Revenue Mkt Share <sup>2</sup> (RMS)	Rank <sup>3</sup>	
Maharashtra	22.8%	28.6%	1	
Kerala	24.4%	28.0%	1	
UP (W)	20.6%	27.1%	1	
M.P.	23.7%	28.5%	2	
Haryana	<b>15</b> .9%	20.1%	2	
Punjab	16.6%	17.9%	2	
A.P	<b>15.1</b> %	17.6%	2	
Gujarat	16.2%	17.5%	3	
Karnataka	6.7%	6.1%	6	
Total	17.9%	20.6%	2	

<sup>&</sup>lt;sup>1</sup> Source: COAI and AUSPII (as on 30 Sep'09)

In 9 service areas, comprising ~ 49% of national revenue market, Idea's competitiveness is intrinsically strong based on a) quality of spectrum and b) scale of operations

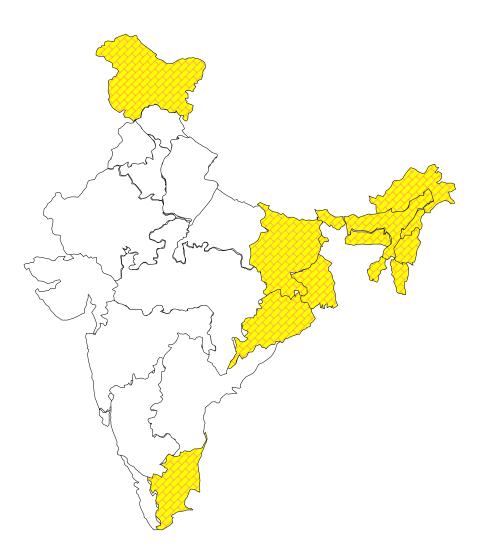
<sup>&</sup>lt;sup>2</sup> Based on gross revenues for June'09 quarter, as released by TRAI

<sup>&</sup>lt;sup>3</sup> Based on revenue market share

#### 1800 MHz New Launches

#### **Focus On Optimisation, Not Maximisation**





- Idea to be a pan-India operator in 2009
- Leverage synergies of pan India operations i.e. roaming, NLD, ad spend, common network elements, etc.
- Infra sharing to reduce capex, and time to market
- Focus on operational and financial goals, not league tables

#### **Idea – Creating Long Term Shareholder Value**



900 MHz Service Areas

(9 Operating)

49% of national revenue market covered under 9 operating service areas

900 MHz spectrum usually accompanied by early mover advantage

900 MHz spectrum provides capex and opex advantage

No. 2 rank with Revenue market share of 20.6% for Q1 FY10

Leverage spectrum and scale advantages to enhance leadership

1800 MHz Service Areas (11 Operating + 2 to be launched)

**Pan India Footprint** 

Leverage synergies of scale and wider presence

Strong presence in Delhi and Mumbai

Calibrated Capex with infra sharing etc

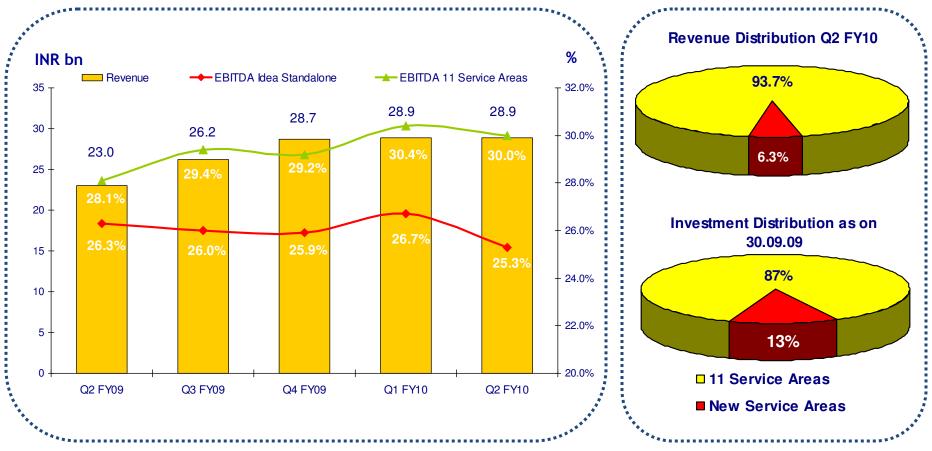
Focus on operational & financial goals, not league tables

Sustainable and profitable growth

Enhancing Shareholder Value

## **Strong Financial Performance**



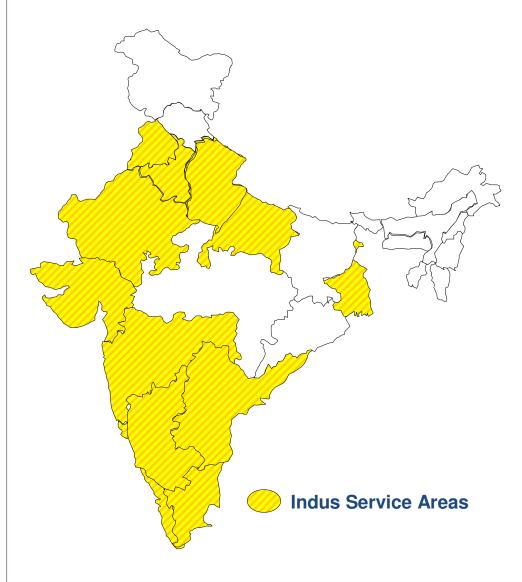


- Launched services in Mumbai, Bihar, Orissa and Tamil Nadu service areas
- **EBITDA** % drop of 1% over last 4 quarters, after absorbing start-up losses of 4 new launches and Indus Impact
- EBIDTA % of 11 service areas improved by 1.9%, over last 4 quarters

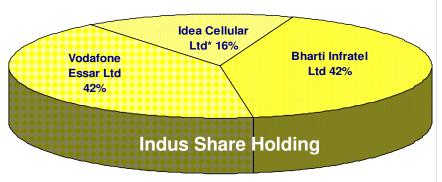
#Figures for Idea including its 100% subsidiaries and excluding Spice and Indus.

#### The Indus Advantage





- Provides passive infrastructure services in 15 service areas
- Largest independent tower company in the world - ~ 100,000 towers under its management
- Indus benefits from assured tenancy from promoters, and from other operators
- Idea benefits by reduced capex, speed to market, and embedded value of shareholding



\*through Aditya Birla Telecom Ltd.

# **Strong Balance Sheet to Drive Strategic Intent**



INR bn	Q3 FY08	Q4 FY08	Q1 FY09	Q2 FY09	Q3 FY09	Q4 FY09	Q1 FY10	Q2 FY10
Balance Sheet <sup>1</sup>								
Gross debt	52.8	65.2	97.4	97.3	99.2	77.6	60.9	59.2
Cash & Cash equivalent	13.8	10.5	9.2	66.9	79.6	49.6	26.6	23.1
Net Debt	39.0	54.6	88.3	30.4	19.6	28.0	34.3	36.1
Net Worth	32.6	35.4	38.1	107.0	130.6	133.4	136.5	139.0
Cash Profit <sup>1</sup>	4.9	5.5	5.7	4.6	6.2	6.9	7.3	7.1
Financial Ratios <sup>1</sup>								
Net Debt to Net Worth	1.20	1.54	2.32	0.28	0.15	0.21	0.25	0.26
<b>Net Debt to Annualised EBITDA</b>	1.71	2.03	3.06	1.25	0.72	0.94	1.11	1.23
Price to Earning <sup>2</sup>	38.6	24.5	23.3	38.9	<b>1</b> 5.9	13.7	18.0	23.3
Price to Cash Earning <sup>2</sup>	18.7	12.3	10.9	12.7	6.6	5.6	7.6	8.3
ROCE	<b>17.4</b> %	<b>1</b> 7.9%	<b>14.7</b> %	9.4%	9.1%	8.8%	9.3%	7.7%

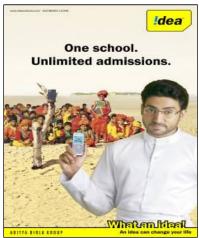
<sup>&</sup>lt;sup>1</sup> Figures for Idea including its 100% subsidiaries and excluding Spice and Indus.

<sup>&</sup>lt;sup>2</sup> Price to Earning/Cash Earning is based on annualised PAT/ Cash profit and closing price of respective quarter

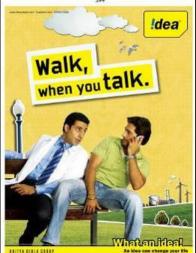
#### **Idea - A Power Brand**











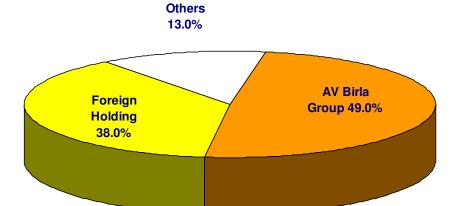


THE ECONOMIC TIMES AWARDS
FOR CORPORATE EXCELLENCE 2009
EMERGING COMPANY



# **Shareholding**

As on 30th Sep'09



Indian

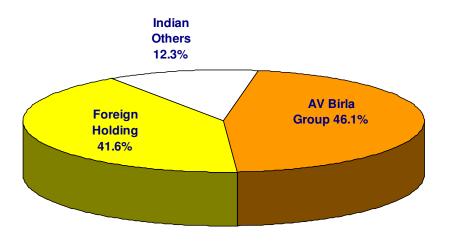


#### **TOP 5 shareholders**

(excluding Promoters)

TMI MAURITITUS	15.0%	`,
P5 ASIA INVESMENT	10.6%	
MONET LIMITED	2.9%	
BAJAJ ALLIANZ LIFE INSURANCE	1.8%	
LIC OF INDIA MONEY PLUS	1.4%	

#### Post Spice merger\*



#### **TOP 5 shareholders**

(excluding Promoters)

TMI MAURITITUS	20.0%
P5 ASIA INVESMENT	10.0%
MONET LIMITED	2.7%
BAJAJ ALLIANZ LIFE INSURANCE	1.7%
LIC OF INDIA MONEY PLUS	1.3%

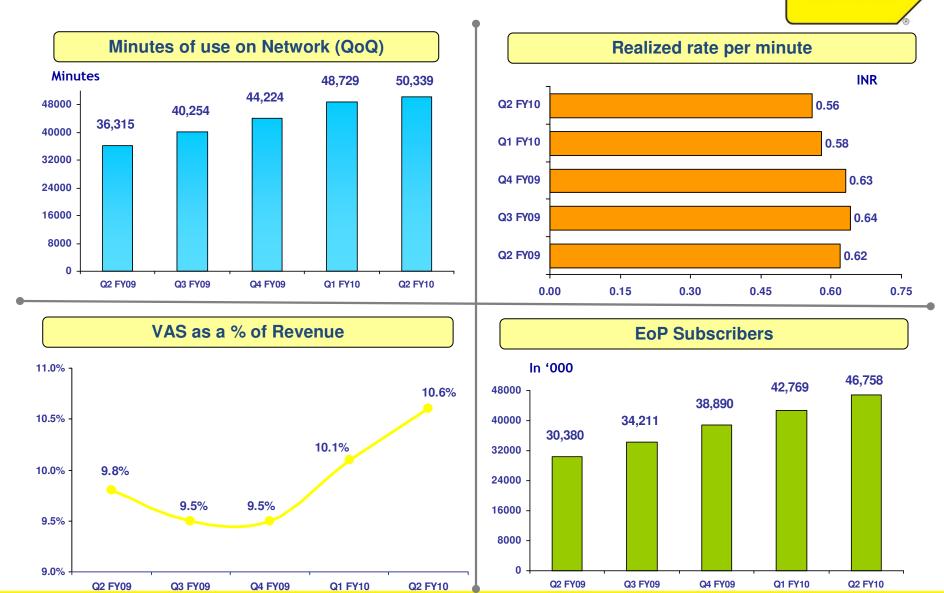
<sup>\*</sup> assuming no change in other shareholding



Appendix

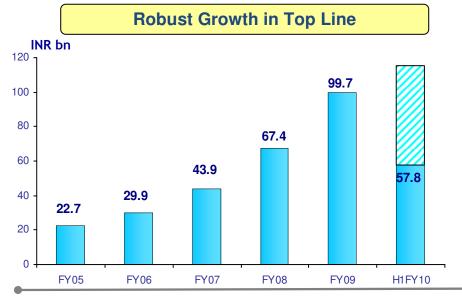
# **Key Trends (Idea)**

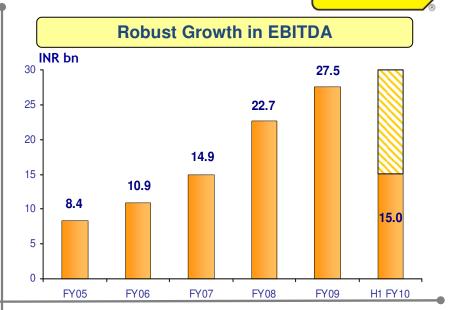


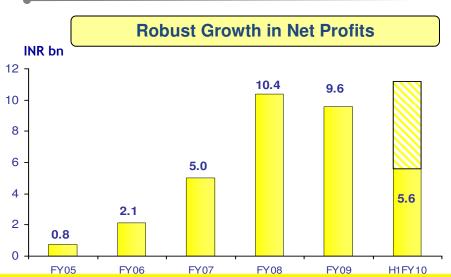


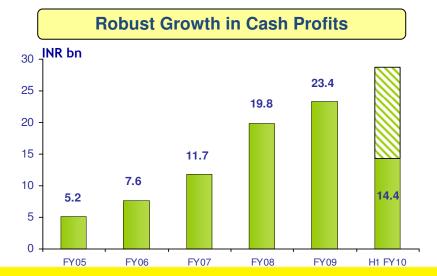
## **Financial Matrix (Idea)**











# **Financial Matrix (Consolidated)**





FY06

FY07

FY08

FY09

H1FY10

FY06

FY07

FY08

FY05

H1 FY10



# **Thank You**